



# Results Presentation

## Full Year 2007

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**27 February 2008**

# Strategy execution on track

## Strategic Guidelines

Leadership in Triple Play

Deliver excellence in customer service and operational efficiency

Capture new growth opportunities

## Key Initiatives

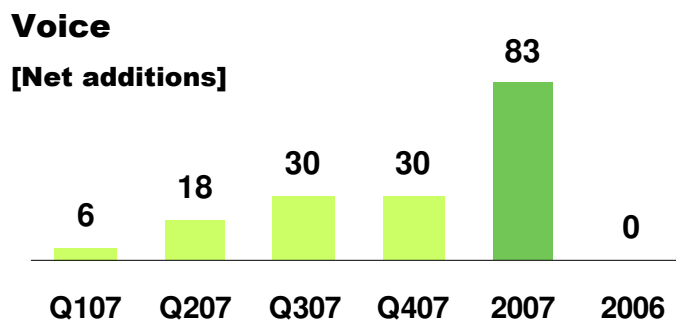
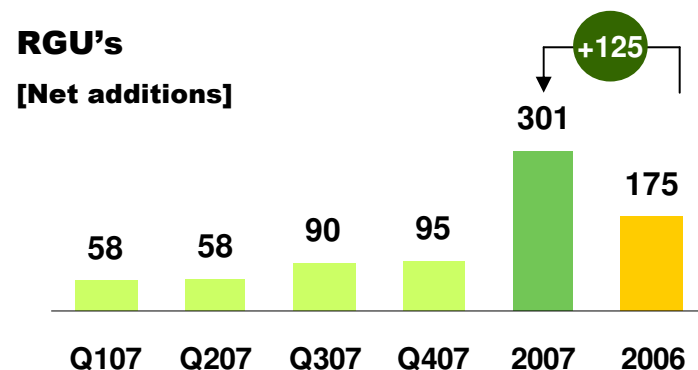
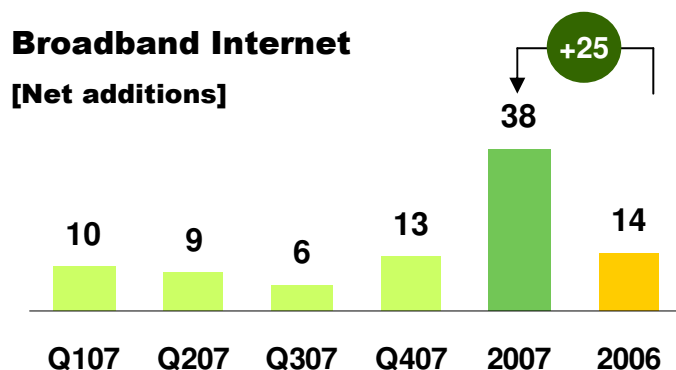
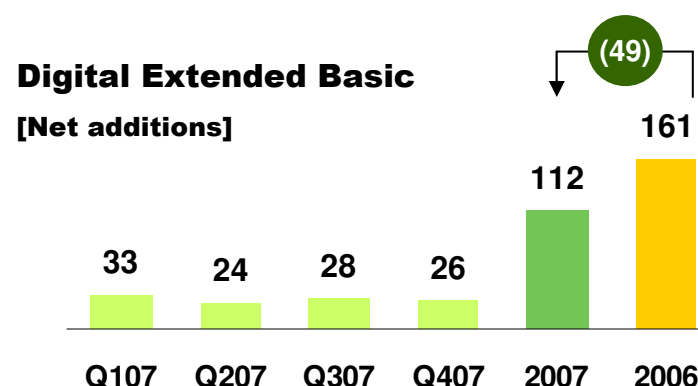
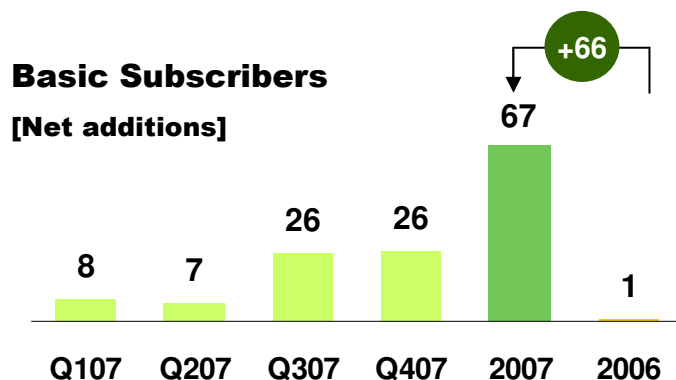
- 1 Aggressively sell bundles with the best TV, broadband and voice products in the market
- 2 Lead in broadband speed and provide new services supported by an upgraded network
- 3 Provide differentiated and competitive content
- 4 Guarantee excellence in customer service (real and perceived)
- 5 Optimize the cost base (operational excellence)
- 6 Promote the personal development and involvement of our people
- 7 Introduce a mobile communications offer through an MVNO agreement
- 8 Develop a specific offer for SoHos
- 9 Evaluate non-organic growth opportunities

## Objectives 2010

- 1 billion euros in Turnover
- Double digit EBITDA growth
- More than 50% customers with bundles
- Best access network in Portugal
- Highest level of customer service
- A great company to work for

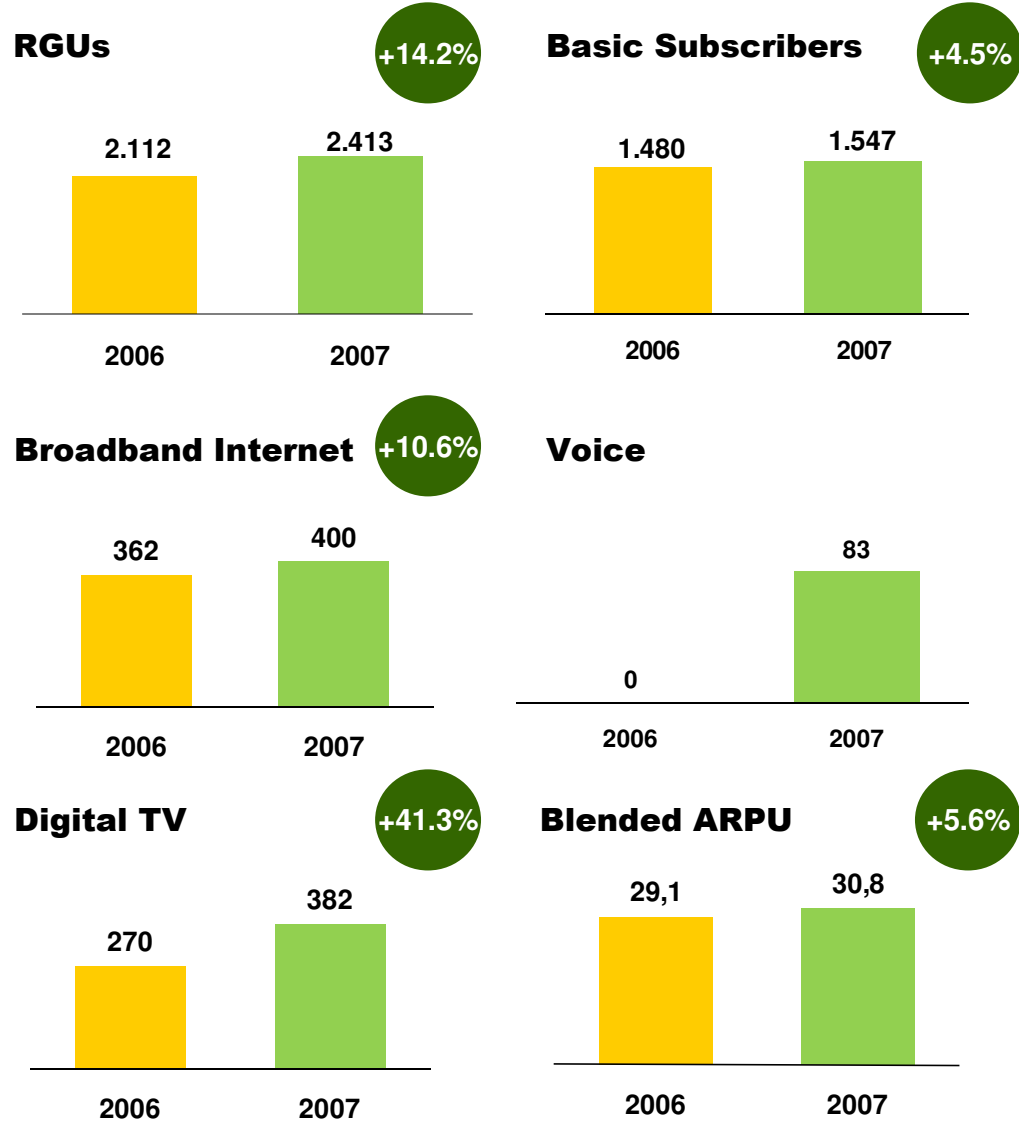
Optimize the capital structure and establish an attractive shareholder remuneration program

# Very strong RGU net additions



- RGU's net additions in 4Q07 (95k) were the highest compared to any quarter in the last 3 years;
- In terms of FY07, RGU's net additions grew by 71.3% versus 2006;
- TV and Broadband net additions more than doubled in 2007, also helped by the introduction of 3P bundles.

# Operational Highlights



- Continued **strong growth in RGUs** throughout 2007, reaching more than 2.4 million services at the end of the year, 14.2% up on the previous year;
- **Strong y.o.y. growth in pay-tv:** 4.5% increase to 1.547 subscribers at the end of 2007;
- **38k new Broadband subscribers** in 2007, up 10.6% y.o.y to 400 thousand subscribers;
- Increase in net average monthly voice additions, ending 2007 with **83 thousand voice customers**;
- **Growth in ARPU of 5.6%** to 30.8 euros in 2007 compared with 29.1 euros in 2006.

# Financial Highlights

	<b>4Q07</b>	<b>Δ Q.o.Q.</b>	<b>2007</b>	<b>Δ Y.o.Y.</b>
> <b>Operating revenues</b>	<b>188.1</b>	<b>+6.1%</b>	<b>715.7</b>	<b>+7.4%</b>
> <b>EBITDA</b>	<b>49.2</b>	<b>(6.5%)</b>	<b>220.2</b>	<b>+4.3%</b>
> <b>EBITDA excl. non recurring items <sup>1</sup></b>	<b>54.3</b>	<b>+7.4%</b>	<b>224.6</b>	<b>+7.5%</b>
> <b>Net income</b>	<b>(3.0)</b>	<b>(128.1%)</b>	<b>48.9</b>	<b>(31.2%)</b>
> <b>Net income excl. non recurring items <sup>2</sup></b>	<b>17.8</b>	<b>(2.9%)</b>	<b>72.4</b>	<b>+0.8%</b>
> <b>EBITDA - CAPEX</b>	<b>(36.6)</b>	<b>(330.9%)</b>	<b>70.2</b>	<b>(10.3%)</b>
> <b>EBITDA - CAPEX excl. non recurring items</b>	<b>19.1</b>	<b>+4.6%</b>	<b>125.2</b>	<b>+25.5%</b>
> <b>Net financial debt <sup>3</sup></b>	<b>23.5</b>	<b>(40.2%)</b>	<b>23.5</b>	<b>(40.2%)</b>

<sup>1</sup> The non recurring items affecting EBITDA were: the adjustment to provisioning criteria introducing more conservative assumptions for bad debt recovery and stocks, which had a negative impact in 4Q07 and a positive impact in 4Q06; the interconnection costs related with fraudulent promotional services which were detected at the beginning of 4Q07 and the accounting of personnel costs recorded in 4Q07 that relate to FY07;

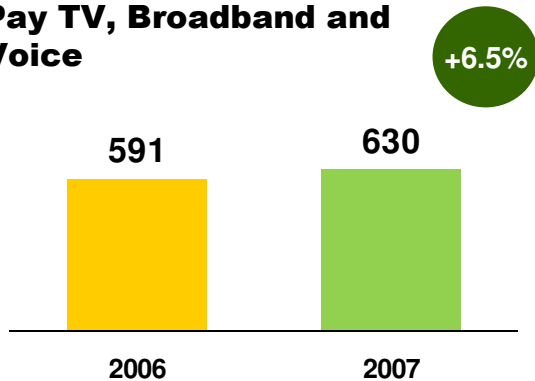
<sup>2</sup> The non recurring items affecting Net income in 2007 were: an impairment of audiovisuals and cinema assets, a write-off of obsolete pay-tv and broadband equipment, a write-off of obsolete cinema equipment and a number of spin-off related costs, the main components of which were advisory fees in preparation for the spin-off, work-force reduction costs, corporate rebranding costs and costs related with the separation of previously combined call-centers. In 2006, were adjusted the one-offs related with: the gain with a partial reversion of a provision for contingencies on the disposal of Lusomundo Media; the adjustment in the value of deferred taxes in connection with a reduction in the nominal tax rate in the beginning of 2007 and the initial recognition of deferred tax assets at Sport TV;

<sup>3</sup> Net Debt excluding long-term Telecom Contracts and Transponders;

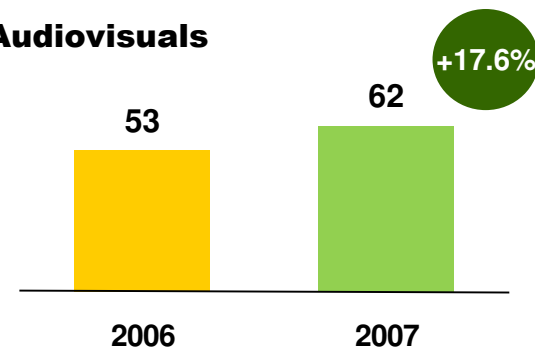
# Higher Revenues driven by RGUs and ARPU growth



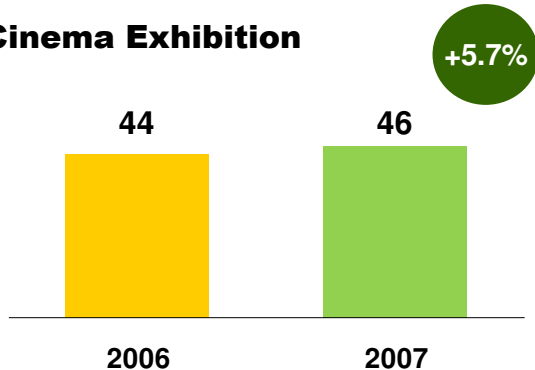
## Pay TV, Broadband and Voice



## Audiovisuals

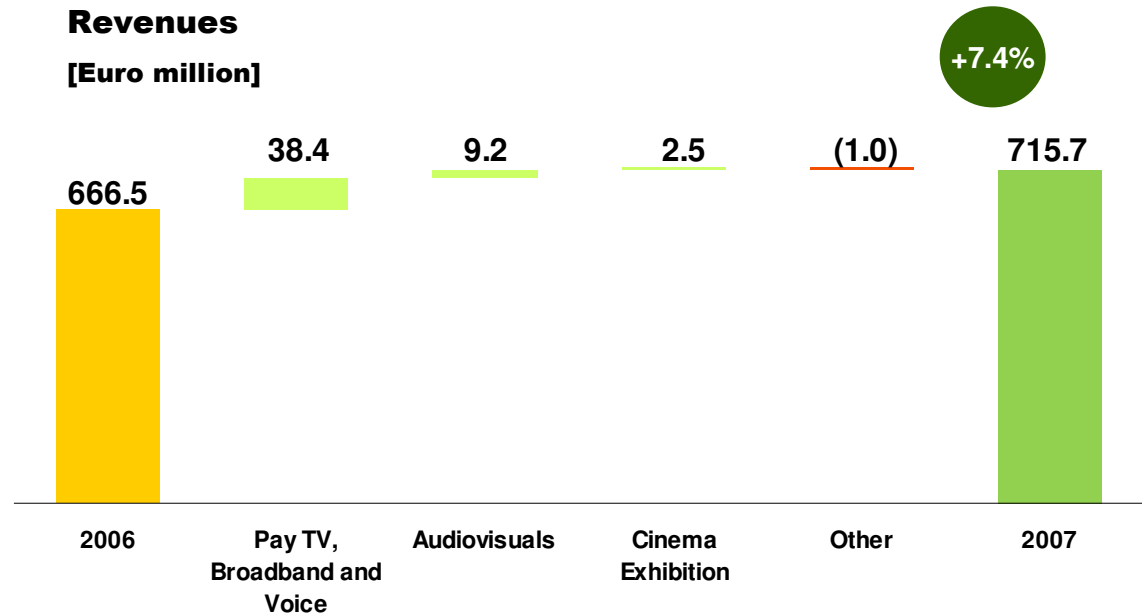


## Cinema Exhibition



## Revenues

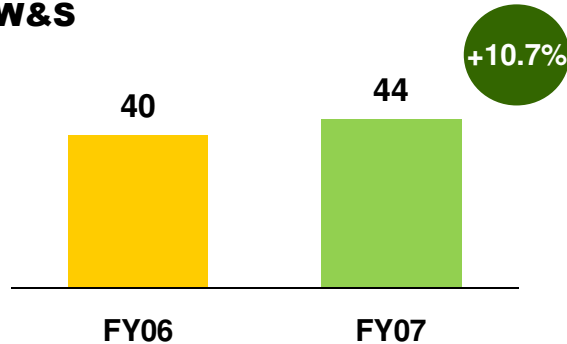
[Euro million]



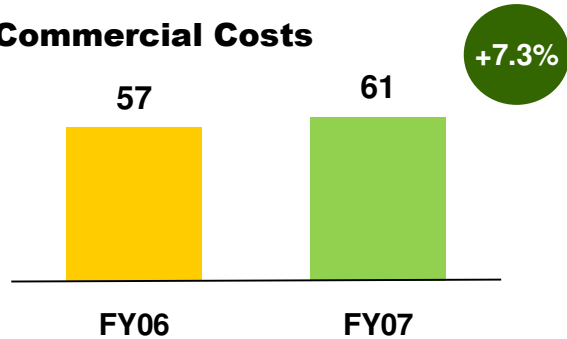
- Continued growth in the customer base combined with higher ARPU had a **positive impact of Euro 38 million on Pay TV, Broadband and Voice revenues;**
- **Audiovisual business revenues increased by 17.6%** due to the recovery in Video / DVD sales and the increase in revenues from movie exhibition rights;
- **Cinema Exhibition Division: growth supported by a 2.1% increase in tickets sold.**

# Costs grew mainly driven by revenues

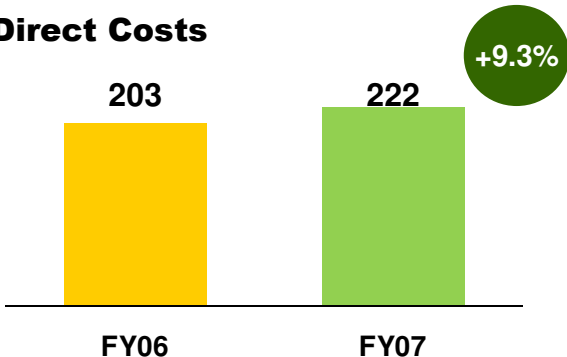
## W&S



## Commercial Costs

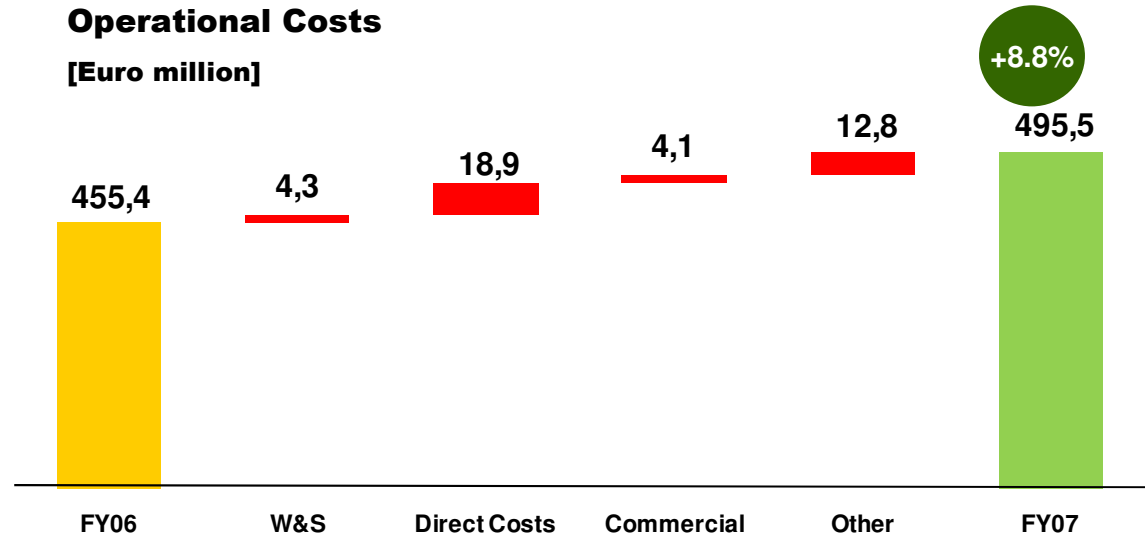


## Direct Costs



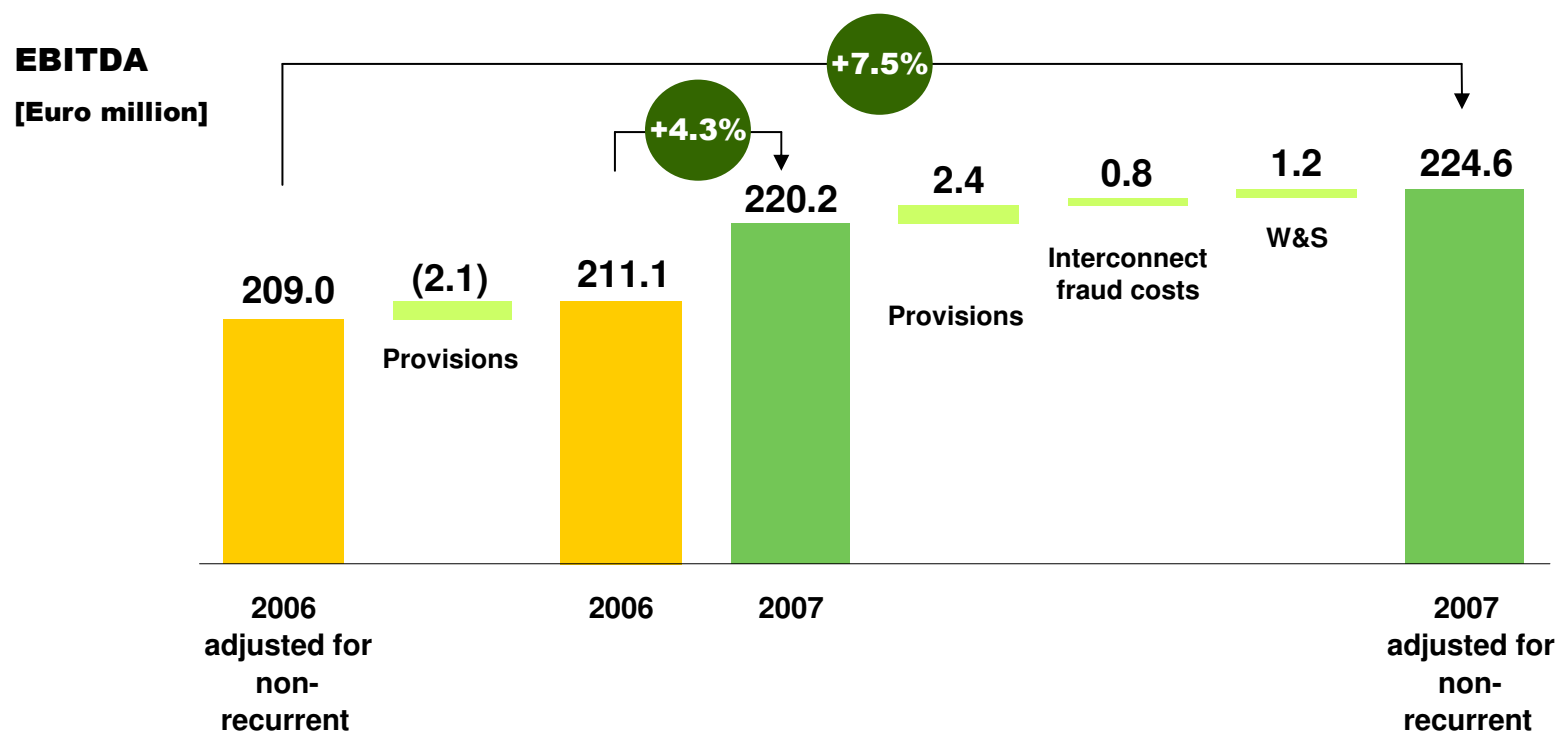
## Operational Costs

[Euro million]



- **W&S increase due to the insourcing of functions previously registered in outsourcing, changes in the corporate cost-centre resulting from the spin-off, and the change in management and governing bodies;**
- **Higher direct costs due to the increase in customer base, larger content offer and interconnection costs, and in line with revenue growth;**
- **Greater customer acquisition efforts led to a growth in marketing costs, but lower than RGU growth;**
- **Other costs would grow by 5.4% (bellow revenue growth) if non recurring provision costs were to be adjusted.**

# Solid EBITDA growth



**Excluding non-recurring items** - the adjustment to provisioning criteria, the interconnection costs related with fraudulent promotional services and the accounting of personnel costs recorded in 4Q07 that relate to FY07 - **y.o.y EBITDA growth would be of 7.5%**

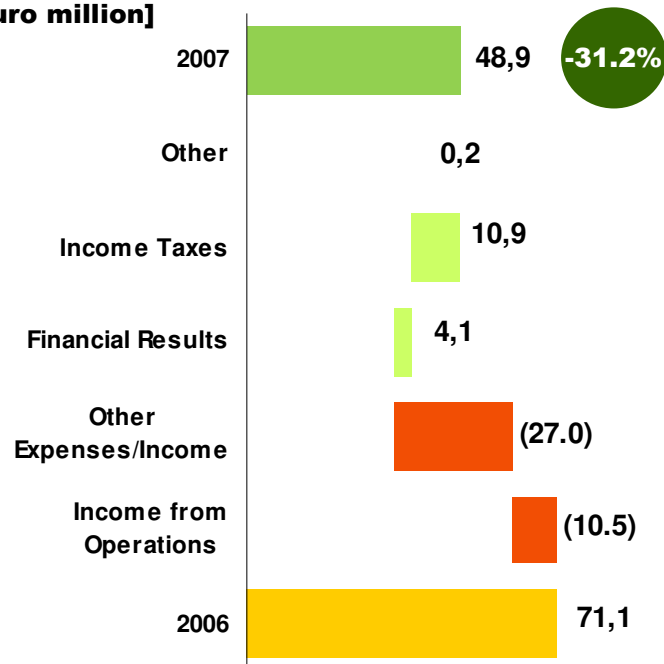


# Growth in Net Income, if adjusted for non-recurring items



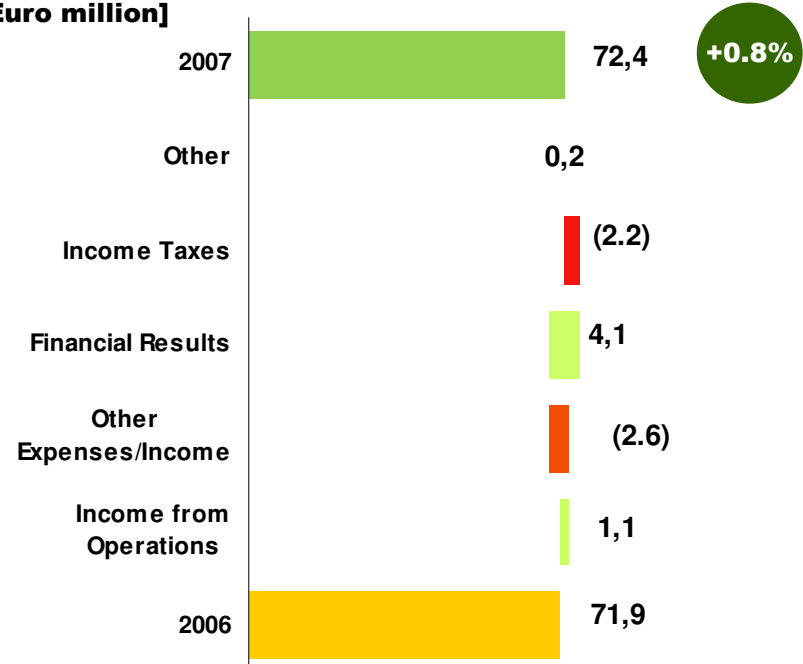
## Net Income

[Euro million]



## Net Income excl. non-recurring items

[Euro million]



- Net Income reached Euro 48.9 million, representing a 31.2% decrease y.o.y. (if excluded of non recurring items, net income would have grown 0.8%);
- This decrease was mainly due to:
  - Impact of non recurring items in EBITDA (as explained before);
  - Impairment of Audiovisuals and Cinema assets (5,1 million euros);
  - Spin-off related costs, the main components of which were advisory fees in preparation for the spin-off, corporate rebranding costs and costs related with the separation of previously combined call-centres (15.4 million euros);
  - Additional write-off of obsolete pay-tv, broadband, and cinema equipment (3,7 million euros) and work force reduction costs (3 million euros), both of which were recorded at 9M07.

# Baseline CAPEX with slight decline

[Euro million]

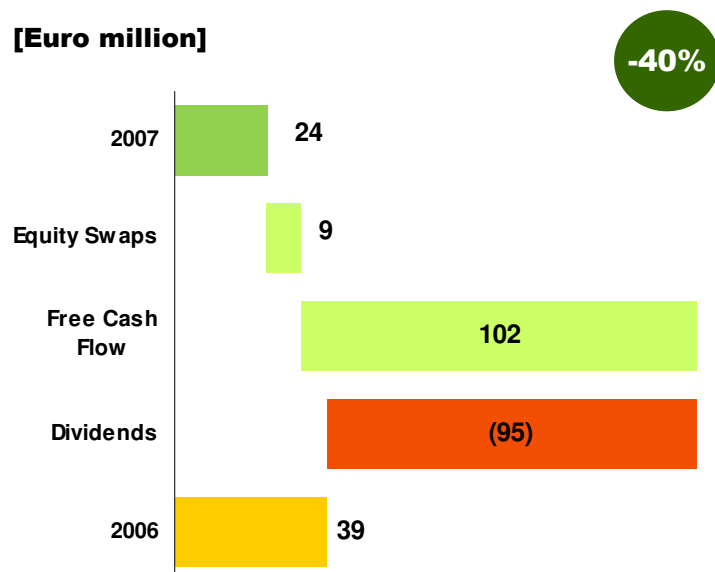
<b>CAPEX</b>	<b>2006</b>	<b>2007</b>	<b>Δ yoy</b>
<b>Baseline CAPEX</b>	<b>109.3</b>	<b>99.4</b>	<b>(9.1%)</b>
Pay-TV, Broadband and Voice Infrastructure	46.0	68.3	48.4%
Terminal Equipment	22.5	14.3	(36.5%)
Other	40.7	16.7	(58.9%)
<b>Non Recurring CAPEX</b>	<b>23.5</b>	<b>50.6</b>	<b>115.3%</b>
Transponders	19.0	15.1	(20.4%)
Acquisitionf of TV Cabo Network Equipment	0.0	21.7	-
Amendments to previous Telecom Contract	4.5	13.8	205.8%
<b>Total</b>	<b>132.8</b>	<b>150.0</b>	<b>13.0%</b>

- **CAPEX y.o.y. grows 13%, as a result of non recurring investments**, namely the acquisition of the 8th Transponder, the amendments to previous long-term telecom contracts and the acquisition of dedicated TV Cabo network equipments from Portugal Telecom. It represents a CAPEX to revenues ratio of 21% in 2007 up from 19,9% in 2006;
- **Baseline CAPEX (Euro 99.4 million) broadly in line with 2006**, despite the continued investments made in the expansion and upgrade of its network to increase the penetration of homes passed cable areas and provide greater bandwidth. It represents a CAPEX to revenues ratio of 13,8% in 2007 down from 16,4% in 2006;

# Financial Flexibility

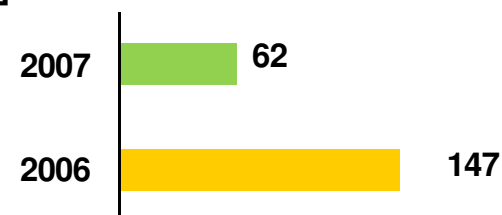
## Net Debt Structure <sup>1</sup>

[Euro million]



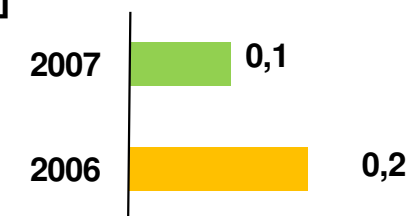
## EBITDA / Interest Costs <sup>2</sup>

[X]



## Financial Net Debt <sup>1</sup> / EBITDA

[X]



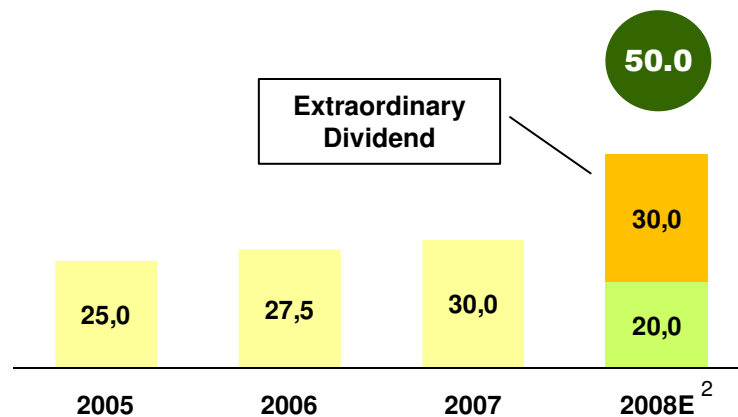
- Free cash flow growth mainly due to the 59.4 million euros reduction in working capital, contrasting with the 2006 investment of 24.6 million euro;
- EBITDA Coverage ratio was 62 times, giving the company ample financial flexibility.
- Financial Net Debt<sup>1</sup> to EBITDA ratio even lower than in 2006, well below the average ratio for similar companies.

<sup>1</sup> Net Debt excluding long-term Telecom Contracts and Transponders

<sup>2</sup> Interest costs excluding long-term Telecom Contracts and Transponders interest costs

# Shareholders Remuneration

## Dividend per Share <sup>1</sup> [Euro cents]



- Dividend per share of 20 €cents plus an extraordinary dividend of 30 €cents per share payable in 2008.
- Implementation of a progressive dividend distribution policy for the following years by means of the generation of cash flow and the needs of funds for non-organic growth opportunities.
- Share buy-back up to 10% of share capital, to be implemented in 2008 and 2009.

<sup>1</sup> DPS considering current number of shares

<sup>2</sup> Proposal to be made in next AGM (pending approval)

# In brief

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- **Very strong operational performance in 2007:**
  - **Strong growth in customer base and RGUs**
    - 4Q07 is best ever quarter in terms of RGU growth in the last 3 years
  - **Consistent growth in blended ARPU**
- **Solid financial performance in 2007:**
  - **Growth in EBITDA of 7.5%**, if adjusted for non-recurring items
  - **Growth in Net Income of 0.8%**, if adjusted for non-recurring items
- **Substantial financial flexibility**



# Financial Highlights

<b>Euro million</b>	<b>4Q06</b>	<b>4Q07</b>	<b>Δ 07/06</b>	<b>2006</b>	<b>2007</b>	<b>Δ 07/06</b>
<b>Operating Revenues</b>	<b>177.3</b>	<b>188.1</b>	<b>6.1%</b>	<b>666.5</b>	<b>715.7</b>	<b>7.4%</b>
Pay TV, Broadband and Voice	153.8	163.2	6.1%	591.1	629.5	6.5%
Audiovisuals	14.6	18.4	26.2%	52.6	61.8	17.6%
Cinema Exhibition	12.2	12.3	0.7%	43.7	46.2	5.7%
Other	(3.2)	(5.8)	81.1%	(20.9)	(21.9)	4.8%
<b>EBITDA <sup>(1)</sup></b>	<b>52.7</b>	<b>49.2</b>	<b>(6.5%)</b>	<b>211.1</b>	<b>220.2</b>	<b>4.3%</b>
Income from Operations <sup>(2)</sup>	26.4	8.6	(67.4%)	108.6	98.1	(9.6%)
<b>NET INCOME</b>	<b>10.7</b>	<b>(3.0)</b>	<b>(128.1%)</b>	<b>71.1</b>	<b>48.9</b>	<b>(31.2%)</b>
<b>CAPEX</b>	<b>36.8</b>	<b>85.8</b>	<b>133.0%</b>	<b>132.8</b>	<b>150.0</b>	<b>13.0%</b>
<b>EBITDA minus CAPEX</b>	<b>15.8</b>	<b>(36.6)</b>	<b>(330.9%)</b>	<b>78.3</b>	<b>70.2</b>	<b>(10.3%)</b>
<b>Net debt <sup>(3)</sup></b>	<b>39.3</b>	<b>23.5</b>	<b>(40.2%)</b>	<b>39.3</b>	<b>23.5</b>	<b>(40.2%)</b>
<b>EBITDA margin (%)</b>	<b>29.7%</b>	<b>26.2%</b>	<b>(3.5 p.p.)</b>	<b>31.7%</b>	<b>30.8%</b>	<b>(0.9 p.p.)</b>
<b>CAPEX as % of Revenues</b>	<b>20.8%</b>	<b>45.6%</b>	<b>24.8 p.p.</b>	<b>19.9%</b>	<b>21.0%</b>	<b>1.0 p.p.</b>
<b>Net debt / EBITDA [x] <sup>(3)</sup></b>	<b>0.2</b>	<b>0.1</b>	<b>(6.7 p.p.)</b>	<b>0.2</b>	<b>0.1</b>	<b>(8.0 p.p.)</b>

(1) EBITDA = income from operations + depreciation and amortisation. (2) Income from operations = income before financials and income taxes + work force reduction programme costs + impairment of goodwill + losses (gains) on disposal of fixed assets + other costs/income. (3) Net Debt excluding long-term Telecom Contracts and Transponders

# Operational Highlights



	4Q06	4Q07	Δ 07/06	2006	2007	Δ 07/06	
Pay TV, Broadband and Telephony	Homes Passed ('000)	2,651	2,753	3.8%	2,651	2,753	3.8%
	RGUs ('000)	2,112	2,413	14.2%	2,112	2,413	14.2%
	Basic Subscribers	1,480	1,547	4.5%	1,480	1,547	4.5%
	Digital Extended Basic	270	382	41.3%	270	382	41.3%
	Broadband Internet	362	400	10.6%	362	400	10.6%
	Voice	-	83	-	-	83	-
	Net Adds RGUs ('000)	91	95	4.0%	175	301	71.3%
	Basic Subscribers	29	26	(10.6%)	1	67	n.m.
	Digital Extended Basic	48	26	(46.8%)	161	112	(30.5%)
	Broadband Internet	13	13	(1.6%)	14	38	n.m.
	Voice	-	30	n.m.	-	83	n.m.
	Blended ARPU (€)	29.5	31.0	5.0%	29.1	30.8	5.6%
	Pay-TV ARPU	24.4	25.2	3.6%	23.8	25.0	5.1%
	Broadband ARPU	21.8	21.3	(2.4%)	22.0	21.7	(1.3%)
Cinema Exhibition	Revenues per spectator (€)	3.9	4.0	2.5%	3.9	4.0	0.7%
	Tickets sold ('000)	2,177	2,093	(3.9%)	8,026	8,193	2.1%

# Contacts

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